

Appendix—Winners list for the 20th Golden Thumb Awards for Private Participation in Public Construction

Government Agency Award

Awards	Projects	Agency	Basis for Award
High Distinction Award	The Build-operate-transfer (B.O.T) Project of New Taipei City Tucheng Hospital	Department of Health, New Taipei City Government	<ol style="list-style-type: none"> 1. Made medical treatment more accessible for residents and localized medical goals. 2. Overcoming the complexities and difficulties in acquiring an operations base, private investment technology and capital were introduced to successfully promote the establishment of a large regional-level municipal hospital. 3. The demand for medical services within the public infrastructure was met in line with the government policy to promote public health and community care.
Superior Award	Taoyuan City Comprehensive Renovation of Energy-Saving (Smart) Street Light and Maintenance Procurement Case	Taoyuan City Government Conservation Agency	<ol style="list-style-type: none"> 1. Combining innovative and intelligent applications, the city replaced all street lights with smart LED street lights, implementing intelligent street light management, enhancing energy efficiency, and improving the quality of road lighting. 2. Introduced the government purchase of public services and set performance indicators for street light replacement to ensure the quality and efficiency of street light maintenance services.
Superior Award	National Freeway No.5 Suao Service Area Operate-transfer Project	Freeway Bureau, MOTC	<ol style="list-style-type: none"> 1. Implemented the theme of "one zone, one feature" in the National Highway Service Areas. Notable-themed buildings were planned to create service stations with local and tourist features, becoming a new highlight for travel and leisure on the east coast of Taiwan. 2. Provide outstanding convenient public services to pedestrians through public-private partnerships by breaking through the framework of traditional investment conditions.
Honorable-Mention Award	Industrial Supporting Facilities in Neihu Technology Park Build Operate	Taipei City Government	The innovative incubation center is a BOT project for public infrastructure. By working successfully with the private sector to create

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	and Transfer Project		an innovative incubation park, the project provides development space to entice multiple industries to move in, drives regional development, and accelerates the growth of new and innovative sectors.

Innovation Award

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Innovation Award	Taoyuan City Comprehensive Renovation of Energy-Saving (Smart) Street Light and Maintenance Procurement Case	Taoyuan City Government Conservation Agency	The innovative concept of government purchase of public services allowed the city to replace all street lights with smart LED street lights. The quality of road lighting was improved with an intelligent street light management system and by combining innovative, intelligent applications such as the Human Factors Intelligent Street Light Lighting System and Dual Color Temperature Street Lights at Intersections.

Private Agency Award

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High Distinction Award	Tainan Municipal An-Nan Hospital Build-Operation-Transfer Project	China Medical University Hospital	<ol style="list-style-type: none"> 1. Establish a specialized medical center to provide integrated multi-level medical care, aiming to become a community medical center and implement medical care responsibilities. 2. Strengthen emergency and intensive care by enhancing the capacity and performance of emergency, difficult, and intensive care and becoming an important emergency and intensive care center. 3. Invest in high-tech medical equipment to improve medical standards and provide quality medical services to local residents.

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Superior Award	The Build-operate-transfer (B.O.T) Project of New Taipei City Tu-cheng Hospital	Chang Gung Medical Foundation	<ol style="list-style-type: none"> 1. Build an intelligent hospital with an intelligent dispensing system and smart pharmacy to reduce the medication error rate. Intelligent systems are also used to improve the efficiency of care and provide accurate and friendly medical services to meet the public need for health care and access to medical care. 2. With serving the community as its lodestar, community preventive health care is promoted in line with government policy, providing friendly health care services to residents and creating a good community environment.
Superior Award	National Freeway No.5 Suao Service Area Operate-transfer Project	Taiwan FamilyMart Co. Ltd.	<ol style="list-style-type: none"> 1. Build an ocean-themed service area in response to the various needs of users, leisure and diversified public services were introduced to provide quality rest areas and spaces. 2. Adopt a number of innovative business models to improve the quality of our services, pool local brands and resources, become the main platform for local marketing and promotion, and enhance local development opportunities.
Superior Award	Cilan and Mingchi Recreation Area Reconstruction-Operation-Transfer Project	Lealea Mingchih Resort Co., Ltd.	<ol style="list-style-type: none"> 1. Improve the cultural and physical facilities of the park, upgrade the quality of accommodation and recreational services, and provide visitors with a comfortable and safe recreational environment. 2. Focus on the environment and ecology of the park, actively promote environmental education, provide visitors with various travel experiences, and implement the responsibility and objectives of ecological conservation and environmental education promotion.
Superior Award	Industrial Supporting Facilities in Neihu Technology Park Build Operate and Transfer Project	Hon Hui Rui Guang CO., LTD.	<ol style="list-style-type: none"> 1. Provide new entrepreneurs with nurturing resources such as business opportunities, capital matching, and space for exchange and promotion. Through diversified curriculum and activity planning, external resources are channeled into each field to nurture new and innovative teams. 2. In conjunction with the Industrial Technology Research Institute (ITRI) and both domestic and foreign industry partners, startup teams are assisted with accessing more resources, establishing an ecosystem of industry clusters, and

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			introducing diversified facilities to enhance the quality of the park's services.
Superior Award	Sitou Nature Education Area Accommodation, Dining & Meeting Facilities (OT)	Fu Shan International Hotel Management Consulting Co., Ltd.	<ol style="list-style-type: none"> 1. Based on the concepts of sustainable development and low-carbon environmental protection, high-quality accommodation, catering, and conference facilities are built to enhance the quality of recreation in the Xitou Nature Education Area and drive the economic development of the neighboring region. 2. By pairing environmental resources and industry-academia cooperation, the park has been successfully developed into a world-class multi-functional park with academic education and an ecological and recreational environment.

Welfare Award

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Welfare Award	The Build-operate-transfer (B.O.T) Project of New Taipei City Tucheng Hospital	Chang Gung Medical Foundation	In line with the government's health and welfare policy, the following corporate social responsibility actions were offered: subsidies to patients for fee waivers, preventive health screening and consultation, community health talks, assistance in influenza vaccination in schools, health checkups for preschool children, and setting up centralized quarantine clinics in Shenkeng and Yeliu during the COVID-19 pandemic.
Welfare Award	Taichung Municipal Taichung Special Education School Training Store (OT)	Gu Chang Co., Ltd.	Provided special education students with training in pre-employment skills and a mock work environment for adaptability training. Employed over the mandatory number of people with physical and mental disabilities and alumni of Taichung Municipal Taichung Special School. Committed to fulfilling corporate social responsibility by providing workplace assistance and safety guidance by dedicated staff.
Welfare Award	Industrial Supporting Facilities in Neihsu Technology Park Build Operate and	Hon Hui Rui Guang CO., LTD.	Introduce diversified facilities such as child care centers, medical institutions, postpartum care centers, bookstores, etc., to enhance the

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	Transfer Project		service quality of the park. Obtain the Diamond Green Building Label and Gold Smart Building Label. Achieve the ultimate goal of becoming friendly to the environment by establishing an intelligent energy monitoring and management system.