

**Table No. 1. List of Winners in the Category of Private Team of the 17th  
“Golden Thumb Awards for Private Participation in  
Infrastructure Projects (PPIP)”**

Winners as Private Teams	Project submitted	Basis for award
<p><b>【Superior Award】</b> ONYX Ta-Ho Environmental Services Co., Ltd.</p>	<p>Bali Refuse Incineration Plant for Outsourcing Operations and Management</p>	<ol style="list-style-type: none"> <li>1. With the concept of sustainable development, the project achieves public infrastructure objectives by introducing up-to-date environmental protection technology and equipment, maximizing energy efficiency, minimizing greenhouse gas emissions, providing professional waste incineration plant operation and facility equipment maintenance and effectively assisting the industry to dispose of waste.</li> <li>2. At our own discretion, we conducted PM2.5 inspections to maximize green energy utilization rate; set up environmental education facilities, trained personnel in environmental education, promoted environmental education policy and transformed public impression about the facilities neighboring an incineration plant.</li> <li>3. As the sole and only waste incineration plant of the entire country that has obtained the ISO14064-2 independent carbon reduction accreditation, the Refuse Incineration Plant’s operational performance has been affirmed by a number of government authorities for its remarkable performance, notably including the Environmental Protection Department of the Executive Yuan and the Ministry of Economic Affairs.</li> </ol>
<p><b>【Superior Award】</b> Jun Sheng Development Corporation</p>	<p>The Build and Operate Case of Business Hotel in Kinhu, Kinmen</p>	<ol style="list-style-type: none"> <li>1. The Hotel integrates diversified, comprehensive and multifaceted services, e.g., business activities, sightseeing, cross-strait exchanges and leisure shopping. It introduces tax-free leisure industry along with multi-hotel services.</li> <li>2. This Hotel promotes the industrial development of the Kinmen area, effectively improves the quality of tourism services, creates new highlights in Kinmen and achieves the goal of social and economic development through public construction efforts.</li> </ol>

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		3. The present Project adopts sidewalks and green spaces to maintain outdoor space greening; plants diverse trees, cooling down the ambient temperature and accomplishing water conservation and landscape greening.
<p><b>【Honorable Mention Award】</b> Lishan Hotel Corporation</p>	<p>Private Participation in the Outsourced Management Project in Lishan Hotel, Taichung City</p>	<p>1. The Project revitalizes public facilities in remote areas, innovates the establishment of a dream studio room over the mountain side, establishes a mountain culture platform, and strives to improve the accommodation environment, enhances the quality of tourism in the Lishan area, and promotes the overall development of the local tourism industry.</p> <p>2. The Project sets up the Lishan Hotel Scholarship and Emergency Assistance Fund, donates to elementary and high schools in the Lishan area to support transportation and accommodation costs for extracurricular activities, subsidizes the community to activate the local activities, and promotes local indigenous performances as well.</p>
<p><b>【Honorable Mention Award】</b> Yago Cultural &amp; Creative Inc.</p>	<p>The R.O.T. of the Taipei Municipal Monuments of Japanese Colonial-era Taiwan Military Commander's Former Residence (Army Association)</p>	<p>1. This Project revitalizes historic charms, gives full play to the benefits of the restoration of historic sites, preserves the special historical and cultural implications where it creates significant commercial benefits.</p> <p>2. The Project assists the organizer in placement of the existing workforce, optimizes the quality of catering service and operation spaces. It becomes an attractive gathering venue for the general public during their leisure time and for social get-togethers.</p> <p>3. It creates the Yago Studio and sells out-of-date books and sponsors book fairs through OUTLET Bookstore, demonstrating remarkable innovative characteristics and creativity.</p>
<p><b>【Honorable Mention Award】</b> Taiwan Family Co., Ltd.</p>	<p>National Freeway No.5 Shihding Service Area Operate-Transfer</p>	<p>1. Featuring the very characteristics of Shihding as the start, the Project creates a comfortable rest and shopping environment, improves the service area facilities and dining environment space, provides excellent quality services to the</p>

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		<p>passers-by and further boosts the development of Shihding area.</p> <p>2. It renders friendly services such as safe dining and pet parks, and also provides small-scale farmer stalls and special internship opportunities.</p>
<p><b>【Honorable Mention Award】</b> Southern Taiwan University of Science and Technology.</p>	<p>The SME Incubator at Southern Taiwan Science Park Operate-Transfer</p>	<p>1. The Project builds a state-level incubation center, a core entrepreneurial ecosystem with talents, technology and working capital, and builds connections to local, international and future business philosophies and vision, which is in line with the public construction goals as well as national development policies.</p> <p>2. In coordination with Asian Silicon Valley and the New South-bound policies advocated by the government, in combination with domestic promotion of international innovation and entrepreneurship units, as well as a number of venture capital investment resources in Singapore, Philippines, Thailand, Malaysia and Israel, the Project introduces research and development oriented professional capabilities to improve software and hardware equipment. It plays a very pivotal role for new ventures in southern Taiwan.</p>
<p><b>【Honorable Mention Award】</b> ALTOB Inc.</p>	<p>The Operate-Transfer Case of Xin 2<sup>nd</sup> Rd, Public Parking Garage, Keelung City</p>	<p>1. It uses technology to build a smart parking management system, providing electric vehicle parking spaces and charging facilities, green energy vehicle management systems, transportation connection services with the neighboring commercial zones with co-share of electric vehicles along with other services in the public facilities fields. Thanks to the innovative efforts, it effectively achieves the very purpose of public construction.</p> <p>2. It successfully develops the convenient parking APP for Keelung City with very smart inquiry services including notably the shuttle bus and neighboring business circle access to increase public convenience and upgrade Keelung City into a smart city.</p>
<p><b>【Honorable</b></p>	<p>Operation Transfer</p>	<p>1. It sets up service quality management based on star rating standards/criteria,</p>

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<b>【Mention Award】</b> Formosa International Hotels Co., Ltd.	Project of Tsun Hsien Hall, National Taiwan University	<p>provides accommodation and venues for teaching, internship, research, academic exchanges and conferences for faculty members and students of National Taiwan University and other academic institutions, achieving the public construction purposes.</p> <p>2. The present case provides universities/colleges learning venues to cultivate the talents needed for catering as well as hotel management and operations. It teams up with NTUTEC (National Taiwan University Taidah Entrepreneurship Center) to develop “Shirley Bikes” which are available to the dwellers, free of rent.</p>
<b>【Honorable Mention Award】</b> Perfection Forest Development Enterprise Co., Ltd.	Expansion, Alteration, Renovation, Operation and Transfer Project for the Sewage System of Guanyin Industrial Park	<p>1. The present case successfully completes inspection, replenishment and replacement of sewage collection pipelines in the entire district, additionally sets up the membrane filter and sludge drying equipment, effectively reducing sludge, improving sewage treatment capacity and efficiency, and further promotes water resource recycling and pollution reduction.</p> <p>2. This case cleans up the drainage channels outside the district, participates in community activities, launches the algae reef protection projects and beach-cleaning activities.</p>

**Table No. 2. List of Winners in the Category of Government Agency of the 17th  
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<b>Winners as Government Agency</b>	<b>Project submitted</b>	<b>Basis for award</b>
<p><b>【Superior Award】</b> Taiwan Railway Administration, MOTC</p>	<p>WanHua Station Building (BOT)</p>	<ol style="list-style-type: none"> <li>1. As the first Station Building Project under the category of “Transportation Infrastructure” undertaken by means of BOT, the project was developed in conjunction with the subway system of the Taipei Metropolitan Area Railway, overcoming problems including the use of urban planning land, renovating the dormitories, changing the use of special buildings, review of regulations regarding air-raid shelters as well as difficulties of coordination among the internal and external organizations.</li> <li>2. Through the efforts in development of the station and the construction of public buildings, the case strengthens the function of the station, connects with surrounding facilities, and achieves the philosophy of “turning the axis to revitalize the western district.”</li> <li>3. As the first case to solicit the contractor(s) for an underground station of the railway system, it sets an example for other rail stations in future private participation in infrastructure projects.</li> </ol>
<p><b>【Honorable Mention Award】</b> Kinmen County Government</p>	<p>The Build and Operate Case of Business Hotel in Kinhu, Kinmen</p>	<ol style="list-style-type: none"> <li>1. The present case takes the history and culture of Kinmen as its foundation and combines the theme of “Minnan (Taiwanese) Culture,” “Warfare History,” “Coastal Recreation” and “Natural Ecology.” It sets the “International Tourism and Leisure Island” political vision and “Kinmen/Xiamen Life Circle” Service Highlights to stimulate merchant-oriented accommodation in the Kinmen area and improves the quality of travel services.</li> <li>2. Stipulations were added to the Autonomous Statute Governing County Properties in Kinmen County and Enforcement Directions of Superficies (Surface Rights) of County Land in</li> </ol>

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		Kinmen to make possible integral laws and regulations. In accordance with the related laws and regulations of urban planning, the project passed inspection and completed the change in use zoning. The project further eliminated the illegal occupation of county-owned land and assisted the private sector to improve the drainage system.
<p><b>【Honorable Mention Award】</b> Army Headquarters, Ministry of National Defense</p>	<p>The R.O.T. of the Taipei Municipal Monuments of Japanese Colonial-era Taiwan Military Commander ' s Former Residence (Army Association)</p>	<ol style="list-style-type: none"> <li>1. The present case combines the literary and cultural activities in concert with catering and commercial activities to breathe new life into the historical attractions, successfully bringing literary and artistic activities into the new venues. It successfully achieves its objectives as a cultural and educational facility as well as a public infrastructure project.</li> <li>2. It, as well, assists the private sector in carrying out improvement of accessibility (wheelchair) equipment and facilities, by providing administrative assistance and placement of the existing staff members.</li> </ol>

**Table No. 3. List of Winners in the Category of Consultant Team of the 17th  
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Infrastructure Projects (PPIP)”**

<b>Winners as Consultant Team</b>	<b>Project submitted</b>	<b>Basis for award</b>
<p><b>【Honorable Mention Award】</b> Kaibo Planning, Design and Consultation Co., Ltd.</p>	<p>The R.O.T. of the Taipei Municipal Monuments of Japanese Colonial-era Taiwan Military Commander’ s Former Residence (Army Association)</p>	<ol style="list-style-type: none"> <li>1. The Project has a firm grasp on the agency-in-charge’s policies, retaining and revitalizing the original historical elements in the planning stage. By combining cultural creativity and art exhibition as the focus of the project, and combining commercial facilities such as catering services, it creates favorable conditions for investment and assists the agency-in-charge in undertaking the first cultural and educational facilities ROT case, thereby accomplishing the very goals of public construction.</li> <li>2. It maps out the trial operation of private teams and the metrics which measure operational performance in the case of inferior or below par performance. In such an event, the agency-in-charge may terminate the contract and withdraw under the mechanism and, in turn, select more suitable private teams.</li> <li>3. This case assists the agency-in-charge in placement of the existing staff members and maps out different re-settlement plans based on their service seniority, severance pay and pension.</li> </ol>
<p><b>【Honorable Mention Award】</b> C and E Consulting Co., Ltd.</p>	<p>The SME Incubator at Southern Taiwan Science Park Operate Transfer</p>	<ol style="list-style-type: none"> <li>1. In coordination with the government's promotion of the development of emerging industries and the purpose of incubation centers, it works out the plan of “increasing the operating areas” and “creating added value to increase the unit rent” as proposed to assist the agency-in-charge in successfully completing the investment promotion in a timely manner. It improves the service quality of the incubation center and the entrepreneurial occupancy rate to achieve the goals of public construction.</li> <li>2. The present case accurately manages the risks in the performance</li> </ol>

<b>Winners as Consultant Team</b>	<b>Project submitted</b>	<b>Basis for award</b>
		management stage, clarifies the management key points and key issues to, in turn, assure management over performance of the contract(s) smoothly without a hitch.